Review of Master work reviewer

Name and Surname of Student	Karolína SLABÁ
Qualification Work Title	Analysis of project methods and their implementation in a project
Name and Type of Study Programme	Regional and European Project Management / Navazující
Faculty / Department	Ekonomická fakulta / KRM
Supervisor	Škodová Parmová Dagmar, doc. Dr. Ing.
Reviewer	prof. Dr. Nadine Rentel

Thesis evaluation

1. Importance and difficulty of the topic 1.0
Note: Due to the gap between the theory of project management and the implementation in concrete projects, it is an important approach to analyze a selected project of a company in order to see whether core principles are applied.

2. Logical structure of the thesis 2.0
Note: It is not clear why some theoretical aspects are discussed in the introduction while the introduction itself is missing - the objectives of the thesis are mentioned later. The structure is similar to a PM textbook.

3. Fulfillment of objectives 1.5
Note: The author thouroughly and systematically analyzes a concrete project in a company along core criteria of project management. It would have been interesting to highlight problems and to indicate improvement strategies.

4. Methodological approach 1.5
Note: The author takes core themes and criteria of PM as a starting point and analyzes, on the basis of a concrete project, if the responsible persons involved in the project conducted it according to core criteria.

5. Assessment of theoretical and/or practical contribution of the thesis 2.0
Note: The comparison between PM theory and the application in a project is helpful for conducting projects and could help to improve further PM activities. The author could have focused more on improvement strategies.

6. Handling of literature 1.5
Note: The thesis is mainly based on a presentation of the PM approaches by the PMI and the IPMA. It would have been interesting to adopt a more critical perspective and to take into account alternative approaches.

7. Formal aspects 2.0
Note: The text contains many typing errors as well as language errors, for example the omission of the definite article.

Conclusion

Thesis evaluation (note): **very good**
I recommend the thesis for defence: **YES**

Questions and comments

Critical comments and overall contributions, total value of the thesis

The comparison between PM theory and the application in a project is helpful for conducting projects and could contribute to improve further PM activities. The structure of the thesis is very complex and is furthermore quite similar to a PM textbook, which makes it sometimes difficult for the reader to follow the argumentation. It would perhaps be a suggestion to concentrate on selected aspects of PM and discussing them more into detail. The author could have focused more on improvement strategies. The thesis is mainly based on a presentation of the PM approaches by the PMI and the IPMA. It would have been interesting to adopt a more critical perspective and to take into account alternative approaches. The careful interpretation of the data represents a very interesting database for the improvement of PM as usually, people involved in projects do not have the time to adopt a critical perspective concerning the conduct of a project. on the other hand, theoricians usually do not have access to authentic project data. It is a bit irritating that the author discusses theoretical background information in the introduction while the introduction itself as a core element of a scientific text is missing - the reader learns much later in the thesis what the research objectives are and how the author proceeds on the methodological level.

Questions and topics for discussion before the commission

What could be the reasons for the fact that for some PM processes, the project leaders did not apply PM theory?

Would you consider it useful conducting interviews with the persons involved in the analyzed project, in addition to your research?

Date: Sep 16, 2019   Signature of reviewer